WELCOME
COAC MEETING

March 17, 2022
General Public Attendees (Non-COAC Members) will be in listen-only mode.

Today's meeting will be live streamed and recorded via YouTube and will be made public on ODOT’s Project website, www.oregon.gov/odot/projects/pages/project-details.aspx?project=19071
ZOOM PARTICIPANT REVIEW

► Zoom view available for Presenters and COAC members; the general public viewing via YouTube livestream

► Please raise your hand to speak – please remain on mute until recognized.

► COAC: Please keep your video camera on

► Others: Please keep your video off unless speaking

Technical issues?
Text or call Sanoba at: 503-479-8674
I. Welcome, Meeting Platform and Ground Rules
II. Overview COAC February 17th Meeting Summary
III. Project Updates
   a. Project Committee updates
IV. JV Update
V. Performance Measures
VI. COAC Breakout Session
VII. COAC Report Out
VIII. Public Comments
IX. Next Steps and Conclusion
GROUND RULES AND FACILITATION

► Let everyone participate by listening to and respecting diverse views and opinions
► Listen with an open mind
► Value learning from different input
► Stay open to new ways of doing things
► Treat others constructively and respectfully
► Respect the role of the facilitator to guide the group process
► Attack the problem, not the person
► Disagreement, frustrations and differences of opinion are acknowledged, explored and addressed
OVERVIEW OF FEBRUARY 17TH COAC MEETING SUMMARY
PROJECT UPDATES
Preliminary Cost and Existing Funding

**Project Cost**

Total Project Cost with Proposed Hybrid 3 Concept (up to 3 stories)

- ~$1.18 B – $1.25 B

Additional cost for up to 6 stories

- $172 M - $200 M
  - (~$1.35 B – $1.45 B)

Proposed Hybrid 3 Concept (based on 5% concept design)

- ~$1.18 B – $1.25 B

In 2027 dollars (mid-point of construction, accounts for escalation)

**Existing Funding**

- Low Interest Rate
  - House Bill 2017 Funding
  - $500 M- $700M

- High Interest Rate

In 2027 dollars (mid-point of construction, accounts for escalation)
PRE-CONSTRUCTION UPDATE
TOPICS

► Workforce Development Update
► Early Work Package A Specifics
FOUR AVENUES TO EMPLOYMENT

► Direct Hire
► Pre-Apprenticeship
► Apprenticeship
► Middle Management Internship
PLACEMENT ACTIVITY

► Interns
  » RQ (2)
  » Division Transit (1)

► Laborers
  » Dalles (2)
  » Division Transit (4)

► Flagging
  » All About Flagging (3)

► Drivers
  » City of Roses (1)
COORDINATION EFFORTS

► Northwest College of Construction
► Constructing Hope
► Central City Concern
► Portland Opportunities Industrialization Center
► Oregon Department of Corrections
► Going Home Two
► Liberation Literacy
► Oregon Youth Authority
UPCOMING PARTNER PROJECTS

- Tualatin Water Treatment Plant – Sundt/Goodfellows
- US Post Office – Raimore/NW Demolition
SHOWCASE:
OREGON YOUTH AUTHORITY
OREGON YOUTH AUTHORITY

► What does OYA do?
► Monthly Meetings with Staff & Clients
► Placed one individual thus far
► Three more individuals in the queue
EWP PACKAGE A SPECIFICS

BILL BRUCE
EARLY WORK PACKAGE (EWP) A
EARLY WORK PACKAGE (EWP) A

- Stormwater improvements
- Bridge widenings
- Street improvements
- Retaining walls 1 & 2a & sound wall

MAP: N KERBY AVE, N RUSSELL ST, N MISSISSIPPI AVE
BEST VALUE SELECTION FOR 3 MINI-CMGC’S

1. Scope 1 – Wall (Budget : $3,000,000)
2. Scope 2 – Civil (Budget : $2,000,000)
3. Scope 3 – Sign & Structure (Budget : $2,000,000)
15-PAGE WRITTEN PROPOSAL

1. General Qualifications
2. Approach
3. Diversity and Outreach
4. Organization and Key Personnel
5. Price Evaluation
PRE-CONSTRUCTION SERVICES PHASE

► Pre-construction services phase starting this spring
► 90% cost estimate in fall of 2022
PERFORMANCE MEASURES
Performance measure should be:

► Measurable, implementable, definable goal
► Provides indication of effectiveness of processes that are in place
► Intended to demonstrate success in achieving project outcomes
PROJECT VALUES AND OUTCOMES

- Restorative Justice
- Community Input & Transparent Decision-Making
- Mobility Focused
- Climate Action & Improved Public Health
APPROACH TO REFINING THE MEASURES

100 Initially
40 Subteam
30 Draft
28

100
40
30
28

I-5 ROSE QUARTER
IMPROVEMENT PROJECT
MEASURE CONSIDERATIONS

- Measuring
- Implementation
- Reporting
- Partnerships
- Outcome Fit
- Holistic List
- Mix of Types
TYPES OF MEASURES

Quantitative

- Tracked and reported numerically
- Metric is indicated within the measure

Qualitative

- Tracked and reported through a list of strategies, actions or elements
TIMEFRAMES

► Short-term: 2022–2025 (design and begin construction)

► Mid-term: 2026–2029 (construction and ribbon-cutting)

► Long-term: 2030 or later (post construction)
28 PERFORMANCE MEASURES

► Restorative Justice
  » 8 measures – 6 quantitative, 2 qualitative

► Community Input
  » 8 measures – 4 quantitative, 4 qualitative

► Mobility Focus
  » 8 measures – 5 quantitative, 3 qualitative

► Climate and Health
  » 4 measures – 2 quantitative, 2 qualitative
## PERFORMANCE MEASURES - MAJOR THEMES

<table>
<thead>
<tr>
<th>Restorative Justice</th>
<th>Community Input</th>
<th>Mobility</th>
<th>Climate &amp; Health</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community development</td>
<td>Purposeful engagement</td>
<td>Multimodal focus</td>
<td>Reduce noise/air impacts</td>
</tr>
<tr>
<td>Economic output</td>
<td>Responsive to feedback</td>
<td>Increase safety</td>
<td>Greenroads certification</td>
</tr>
<tr>
<td>Cultural heritage</td>
<td>Develop emerging leaders</td>
<td>Reduce congestion</td>
<td>Active transportation</td>
</tr>
<tr>
<td>Jobs creation</td>
<td>Context sensitive training</td>
<td>Welcoming streetscape</td>
<td>Traffic management</td>
</tr>
</tbody>
</table>
Community-informed & involved decision-making through a community-connected, transparent and inclusionary process.

- Changes made to the project in response to advisory committee input
- Community-based organizations and stakeholders meaningfully participating in the process
- Purposeful engagement with the community in support of desired outcomes
- Decisions made where community felt their input informed the project
**COMMUNITY INPUT | QUALITATIVE MEASURES**

Community-informed & involved decision-making through a community-connected, transparent and inclusionary process.

- Clear communication around ongoing opportunities for providing input
- Opportunities for developing new or emerging young community leaders
- Participation in key decisions
- Educate ODOT staff, project team and the larger region about past harms and their systemic impacts
**RESTORATIVE JUSTICE | QUANTITATIVE MEASURES**

Accelerate social, racial, and economic equity sustaining positive tangible change specifically for Portland’s Black community.

- Add developable land providing opportunities for the Historic Albina Community
- Increase market opportunities creating wealth for the Historic Albina Community
- Support cultural heritage, education and training opportunities
- Recruit groups not traditionally represented in decision-making who are interested in construction industry careers
- Provide immediate economic benefits to the historic Albina community
- Create enduring opportunities for wealth creation for the Historic Albina Community
Accelerate social, racial, and economic equity sustaining positive tangible change specifically for Portland's Black community.

- Supports additional career training opportunities beyond construction

- Delivers accelerated, tangible results and benefits to the Historic Albina Community through executed agreements
GLOSSARY

► Process
► Purpose
► Transportation
► Impacts
► Financial
► Built Environment
► Cultural
PERFORMANCE MEASURE & GOAL DEVELOPMENT PROCESS

- Research Performance Measures
- Discuss and Establish Measures
- Research Goals
- Discuss and Establish Goals
- Monitoring & Reporting

Summer 2022

WE ARE HERE
Measure

# of changes to the project made in response to HAAB and COAC recommendations and feedback

Goal
5 changes? 25 changes? 50 changes?

What’s measured
COAC comments and response matrix, HAAB comments and response matrix, design change matrix

Approach
• HAAB provides advice on project design
• COAC provide advice on DBE and workforce development
• Use meeting summaries and comment response matrix to track and verify
**EXAMPLE STATUS REPORT**

**CI1: Changes made to the project in response to advisory committee input**

<table>
<thead>
<tr>
<th>Quantitative measure</th>
<th>Partners</th>
<th>ODOT role</th>
</tr>
</thead>
<tbody>
<tr>
<td># changes to project in response to COAC and HAAB feedback</td>
<td>COAC, HAAB</td>
<td>Implementer</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Progress to date</th>
<th>Timeframe</th>
<th>Next steps</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Involvement Plan completed</td>
<td>Short-term Mid-term</td>
<td>Gather information on changes made to date.</td>
</tr>
</tbody>
</table>
BREAKOUT GROUPS
*We’ll reconvene at 5:30 p.m.*

- Livestream observers may provide written comments to i5RoseQuarter@odot.Oregon.gov with the subject line “COAC Public Comment”;
- Verbal comments can be submitted via voicemail at 503-470-3127;
- There will be an opportunity to provide a brief oral comment near the end of the meeting; and
- All written comments received will be added into the meeting record.
BREAKOUT QUESTIONS

1. Did the team miss something that you would like to see measured?

2. Are there measures on this list that seem more or less important to demonstrating success?
COAC REPORT OUT
PUBLIC COMMENTS
Due to the unprecedented logistical and public health challenges presented by COVID-19, public comment will proceed as follows:

### VERBAL

- Live Call: Zoom dial-in number:  **971-247-1195**  
Enter Meeting ID:  **880 3045 7705**  
Passcode:  **518722**  You’ll be placed in a virtual waiting room until time to speak
- Voicemail:  **503-470-3127**
- Speakers will have 2 minute for comments; state your name and speak slowly
- Speakers can also state “I wish to remain anonymous”

### WRITTEN

- Email:  
  i5RoseQuarter@odot.oregon.gov
- Submit via project website:  
  i5RoseQuarter.oregon.gov
- In subject line input: “COAC Public Comments”

All comments and questions will become part of the public record.
CONCLUSION
AND
NEXT STEPS